

Chief Executives' Group – North Yorkshire and York

8 February 2018

Community plan / Strategic issues

1. The options for the future of the North Yorkshire Community Plan, which expired at the end of 2017, were considered at the last meeting of the Chief Executives Group. It was agreed that whilst good practice suggests that every strategic partnership should have a clear vision and priorities, producing a new plan was not necessary given that many of the elements of the current plan have been overtaken by work undertaken by the LEP, the Directors of Development group, the Health and Wellbeing Board, the Children's Trust and the County Council's Stronger Communities programme.
2. It was agreed that a short summary of the existing key partnerships in North Yorkshire and their strategic objectives would be brought to this meeting, together with a list of suggested important issues which need strategic consideration at future meetings of the Group. Members of the Group and chairs of the key partnerships were asked to nominate issues they would like to see included on the list. In addition, they were asked to check the details within the draft partnerships summary.
3. The finalised summary of the key partnerships in North Yorkshire can be found at Appendix one. This provides information on the purpose and priorities of the 13 partnerships, together with links to their strategies.
4. A range of suggested priority themes for consideration by the Group were received and are listed at Appendix two.
5. Four themes were suggested by a significant number of respondents:
 - **Housing** - Housing in North Yorkshire is unaffordable for many, placing pressure on the limited affordable housing stock in the county. Good quality housing has a critical role to play in creating and supporting economic growth and keeping people healthy. Issues to consider include major developments, local plan delivery performance, supported housing, preventing homelessness¹, ensuring we attract and make maximum use of external funding opportunities (including Community Housing Funds).
 - **Achieving inclusive growth** – Growing the economy to create more high quality jobs, in a sustainable way which will protect our rural

¹ The Homelessness Reduction Act 2017 will place new legal duties on councils so that everyone who is homeless or at risk of homelessness will have access to meaningful help, irrespective of their priority need status, as long as they are eligible for assistance

heritage and environment and which will reduce inequalities bringing benefits to our communities, is a vital aim for all sectors in the county. Consideration of Brexit, the local industrial strategy, Directors of Development and how we can make the LEP stronger. How we can then link this to the approach on Devolution. What is the future of our town centres, do we need to be more radical and ambitious? How do the developments in the coverage of broadband and mobile phones support the growth agenda?

- **Devolution** – A devolution deal has yet to be agreed for North Yorkshire. The Group should consider North Yorkshire & York's red lines in any such countywide devolution deal.
 - **Public finance** - The austerity programme continues to challenge public sector organisations resulting in the continuing need to cut costs. Councils in-particular are facing great financial uncertainty. Business rate retention policy is in limbo, the fair funding review and social care green paper have been pushed back, and the Revenue Support Grant is on course to disappear by 2020. What is the impact of the fair funding review on the county? What can we do in partnership to reduce the impact of cuts and can we work together to influence policy in this area.
6. It is recommended that the Group considers the list of suggested priority themes and agrees which it wishes to consider further over the next year and how it would wish to do so.

Neil Irving
Feb 2018

Appendix one - Key North Yorkshire Partnerships

Name of partnership	Purpose and role of partnership	Strategies / Plans	Priorities / Outcomes
<p>Health and Well Being Board</p> <p>Chair: Cllr Michael Harrison</p> <p>Secretariat: patrick.duffy@northyorks.gov.uk</p>	<p>A formal committee of North Yorkshire County Council. Its role is to oversee the development and implementation of the priorities agreed and set out within the Health and Well-being Strategy. To improve the health and care outcomes for the people and communities of North Yorkshire.</p>	<p>NY Joint Health & Wellbeing Strategy</p>	<ul style="list-style-type: none"> • North Yorkshire to be a place where communities flourish, people shape services and have control of their lives • Ensuring education is our greatest liberator • Helping all children enjoy a happy family life • A healthy start through healthy lifestyles • People are emotionally resilient and experience good mental health • Everyone has the opportunity to have a healthy body and a healthy mind • People are active, involved and can be free from isolation and loneliness • People can make choices to self-manage their care to help them stay independent for longer • Carers are supported to live their own life • Individuals are supported and encouraged to prepare for and plan their last days • All individuals, their carers and families' experience good end of life care

Name of partnership	Purpose and role of partnership	Strategies / Plans	Priorities / Outcomes
<p>Safeguarding Adults Board</p> <p>Chair: Vacant</p> <p>Secretariat: Shelia.Hall@northyorks.gov.uk</p>	<p>To provide strategic leadership for Adult Safeguarding arrangements and to challenge and quality assure partner agencies safeguarding practice.</p>	<p>NY Safeguarding Adults Board Strategic Outcomes 2015-18</p>	<ul style="list-style-type: none"> • Awareness & empowerment - People feeling safe and in control, being more able to share concerns and manage risk of harm either to themselves or others. • Prevention – working on the basis that it is better to take action before harm happens. • Protection and proportionality – support and help for those adults who are vulnerable and most at risk of harm. Responding in line with the risks and the minimum necessary to protect from harm or manage risks. • Partnership and accountability – working for local solutions in response to local needs and expectations. Focusing on outcomes for people and communities and being open about their delivery.
<p>North Yorkshire Children's Trust Board</p> <p>Chair: Stuart Carlton</p> <p>Secretariat: Marion.Sadler@northyorks.gov.uk</p>	<p>Set up under the requirements of the Children Act 2004 and represents all the agencies working with children and young people across the county. To provide strategic and operational direction to improve outcomes for all children, young people and families within North Yorkshire.</p>	<p>Young & Yorkshire 2</p>	<ul style="list-style-type: none"> • Empower families to be resilient and economically secure • Protect those at risk of harm • Encourage fun, happiness and enjoyment of life • Promote health and wellbeing through positive choices • Improve social, emotional and mental health and resilience • Reduce health inequalities • Ensure children have great early years • Raise achievement and progress for all • Equip young people for life and work in a strong North Yorkshire economy

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<p>Local Children Safeguarding Board</p> <p>Chair: Professor Nick Frost</p> <p>Secretariat: Dallas.Frank@northyorks.gov.uk</p>	<p>Set up under the requirements of the Children Act 2004.</p> <p>To coordinate the work of agencies across multiple sectors for the purposes of safeguarding and promoting the welfare of children in the area</p> <p>To ensure the effectiveness of the work across agencies in multiple sectors for safeguarding and promoting the welfare of children</p>	<p>NY Safeguarding Children Board business plan 2016-20</p>	<p>"We will listen to the views of children and young people and their families, and work together to ensure they feel safe and North Yorkshire is a happy place to live."</p> <p>Our Principles</p> <ul style="list-style-type: none"> • Ensure our partners share information to improve multi-agency practice to safeguard children • Maintain an environment of continuous learning and improvement • Increase staff morale and confidence, enabling good practice • Be responsive to the changing environment of safeguarding both at a national and local level • Actively monitor, promote, coordinate and evaluate the work of the statutory partners that help, protect and care for children in the local area
<p>North Yorkshire Community Safety Partnership</p> <p>Chair: Justin Ives</p> <p>Secretariat: odette.robson@northyorks.gov.uk</p>	<p>To bring together the responsible authorities, supported by other relevant organisations, to fulfil their statutory responsibilities to work together under the Crime and Disorder Act 1998 (as amended).</p>	<p>NY Community Safety Partnership Plan</p>	<ul style="list-style-type: none"> • Domestic Abuse • Road Safety • Serious and Organised Crime • Drugs and Alcohol (Substance Misuse) • Anti-Social Behaviour • Reducing Reoffending • Community Safety Hubs

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<p>York and North Yorkshire Prevent Strategic Board</p> <p>Chair: Paul Shevlin</p> <p>Secretariat: odette.robson@northyorks.gov.uk</p>	<p>To provide leadership across the Prevent (counter-terrorism) agenda.</p>	<p>(national) Prevent duty statutory guidance</p>	<ul style="list-style-type: none"> • Develop the strategic approach to the delivery of Prevent in North Yorkshire and York • Agree the North Yorkshire and York Counter Terrorism Local Profile and Action Plan • Ensure the effective strategic coordination of partners in order to deliver the North Yorkshire and York Prevent Action Plan.
<p>North Yorkshire Flood Risk Partnership</p> <p>Chair: Cllr Andrew Waller</p> <p>Secretariat: Emily.Mellalieu@northyorks.gov.uk</p>	<p>To coordinate and lead sub-regional activity aimed at reducing and managing flood risk.</p>	<p>NY Flood Risk Strategy</p>	<ul style="list-style-type: none"> • A greater role for communities in managing flood risk • Improved knowledge and understanding of flood risk and management responsibilities within NYCC and amongst partners, stakeholders, communities and the media • Sustainable and appropriate development utilising sustainable drainage where ever possible • Improved knowledge of watercourse network and drainage infrastructure • Flood risk management measures that deliver social, economic and environmental benefits • Best use of all potential funding opportunities to deliver flood risk management measures

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<p>95 Alive Road Safety Partnership</p> <p>Chair: Barrie Mason</p> <p>Secretariat: Fiona.Ancell@northyorks.gov.uk</p>	<p>To make travelling in York and North Yorkshire safer, and act in a way that inspires the trust and confidence necessary to make people feel safer too. The role of the partnership is to develop, implement and oversee the strategies to deliver the vision.</p>	<p>NY & York Road Safety Strategy 2016-20</p>	<ul style="list-style-type: none"> • To reduce injury, disability and death caused by road collisions in North Yorkshire. • To improve the quality of life in North Yorkshire by reducing the economic and social impact of road collisions. • To meet the road safety objectives set by the DfT by changing attitudes and behaviour. • To increase the public's awareness of road safety issues in North Yorkshire. • To work with road users to develop a co-ordinated road safety approach – bringing together the three components of 'education, training and publicity', traffic engineering and enforcement.

Name of partnership	Purpose and role of partnership	Strategies / Plans	Priorities / Outcomes
<p>York, North Yorkshire & East Riding Local Enterprise Partnership</p> <p>Chair: David Kerfoot</p> <p>Secretariat: James.Farrar@BusinessInspiredGrowth.com</p>	<p>To provide strategic leadership to maximise the economic growth and job creation across York, North Yorkshire & East Riding. It is a public private partnership and its remit covers Business Growth, Skills and Infrastructure.</p> <p>It is a public private partnership and its remit covers Business Growth, Skills, place and Infrastructure.</p>	<p>Strategic Economic Plan</p> <p>& emerging Local Industrial Strategy</p>	<p>The strategic ambitions between 2015 and 2021 are to;</p> <ul style="list-style-type: none"> • Double housebuilding rates • £2bn GVA growth • 20,000 new jobs • Improve east-west connectivity <p>The current economic priorities are below.</p> <ul style="list-style-type: none"> • Profitable and ambitious small and micro businesses • A global leader in food manufacturing, agri-tech and biorenewables • Inspired People • Successful and distinctive places • A well connected economy <p>These will be reviewed through the development of the Local Industrial Strategy.</p> <p>Operational Priorities include;</p> <ul style="list-style-type: none"> • Delivering its £145m Local Growth Deal, currently on track. • Maximising the impact of the c.£85m EUSIF Programme • Positioning the region to shape and influence national policy

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<p>York, North Yorkshire, East Riding and Hull Directors of Development Group</p> <p>Chair: David Bowe</p> <p>Secretariat: carl.bunnage@northyorks.gov.uk</p>	<p>To provide leadership and coordination across sub-regional Local Authority partnership structures and public services generally, and to make recommendations for decisions to Chief Executive Officers and to Local Government North Yorkshire and York, with a view to supporting and further enhancing levels of sustainable economic growth and prosperity with regard to transport, housing, planning and economic development matters.</p>	<p>Developing a non-statutory Sub-Regional Spatial Framework</p> <p>Developing a housing investment and delivery deal for the YNYER area.</p>	<ul style="list-style-type: none"> • To ensure plans and planning/investment decisions support sustainable growth. • To develop through partnership a forward looking vision to strategically guide future growth and development patterns across YNYERH. • To champion and enable the delivery of high quality places. • To work with partners to support the increased and accelerated delivery, mix and quality of housing across the area. • To work with partners to support the increased and accelerated delivery of high quality jobs and productivity across the area. • To work with partners to support the effective and coordinated delivery of physical and digital infrastructure to support sustainable growth. • To ensure that planning and investment decisions are informed by an understanding of the issues and opportunities presented by significant policy matters including devolution; the Government’s Industrial Strategy and 25 Year Plan for the Environment; Transport for the North and the Northern Powerhouse; and withdrawal from the EU. • To work with Local Nature Partnerships and other partners to facilitate and support the delivery of a Natural Capital Asset Framework and supporting investment strategy.

Name of partnership	Purpose and role of partnership	Strategies / Plans	Priorities / Outcomes
<p>York, North Yorkshire & East Riding Strategic Housing Partnership / YNYER Housing Board</p> <p>Chair: Cllr Richard Foster</p> <p>Secretariat: sarah.hall@hambleton.gov.uk</p>	<p>The work of the housing board is focussed on:</p> <ul style="list-style-type: none"> • identifying and responding to key housing issues; • agreeing and managing the delivery of strategic housing investment priorities; • undertaking sub regional research; • encouraging innovative and consistent sub regional working across York, North Yorkshire and East Riding. 	<p>York, North Yorkshire and East Riding Housing Strategy 2015-21</p>	<p>The key priorities of the Housing Board are to:</p> <ul style="list-style-type: none"> • Work with partners to double the supply of good quality new housing across all tenures and locations (in line with Local Plans/site allocations – aiming for 5,000 new homes per year. Of which 1.600 are affordable). • Ensure that our housing stock reflects the needs of urban, rural and coastal communities. • Ensure that our housing stock meets the diverse needs of our population at all stages of their lives. • Via policy guidance and negotiation, ensure new homes are of good design and environmental quality regardless of tenure. • Continue to make best use of our existing stock and ensure that it is of a decent quality to meet the needs of our communities. • Ensure all homes have a positive impact on health and well being and are affordable to run. • Continue to reduce homelessness. • Ensure housing is allocated fairly and on the basis of need. • Provide appropriate housing and support for those with specific housing needs. • The Housing Board/Partnership also manages the Rural Housing Enabler Network, which is a partnership with Housing Associations responsible for working with communities to deliver new rural affordable housing

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<p>York & North Yorkshire Waste Partnership</p> <p>Chair: Suzanne Dewsnap</p> <p>Secretariat: Tony.norris@northyorks.gov.uk</p>	<p>To deliver efficient waste management services.</p>	<p>Let's talk less rubbish (waste strategy)</p>	<ul style="list-style-type: none"> • To reduce the amount of waste produced in York and North Yorkshire so as to make us one of the best performing areas in the country • To promote the value of waste as a natural and viable resource, by: <ul style="list-style-type: none"> ○ Re-using, recycling and composting the maximum practicable amount of household waste ○ Maximising opportunities for re-use of unwanted items and waste by working closely with community and other groups ○ Maximising the recovery of materials and/or energy from waste that is not re-used, recycled or composted so as to further reduce the amount of waste sent to landfill
<p>North Yorkshire and York Local Nature Partnership</p> <p>Chair: David Sharrod</p> <p>Secretariat: Liz.Small@northyorks.gov.uk</p>	<p>To drive positive change in North Yorkshire and York's natural environment, taking a strategic view of opportunities linking benefits of environment, people and the economy.</p>	<p>Local Nature Partnership Strategy</p>	<ul style="list-style-type: none"> • Conserve, enhance and create natural sites • Strengthen natural corridors for species movement • Enhance connections between nature and the local economy • Improve the quality and use of the area's Green Infrastructure to attract appropriate inward investment • Increase access to nature to improve public health • Increase engagement with local communities on nature projects • Strengthen climate change mitigation through natural solutions • Strengthen climate change adaptation through natural solutions

Appendix two - Suggested priority themes for consideration by the Chief Executives Group

Organisation / Partnership	Issues
City of York Council	<ul style="list-style-type: none"> • NY&Y's red lines in any wider devolution deal
Community First Yorkshire	<ul style="list-style-type: none"> • A more cohesive approach to addressing loneliness and isolation across the County • The need for more affordable housing and a collective drive to spend Community Housing Funds and support groups to bring more of that new funding into North Yorkshire
Harrogate Borough Council	<ul style="list-style-type: none"> • Housing • Fair Funding Review • Devolution
95 Alive Road Safety Partnership	<p>The main issue for the partnership is funding:</p> <ul style="list-style-type: none"> • For the last 2 years the partnership has received funding of £250k pa from the OPPC via the police (surplus income from safety camera speed awareness courses). • In 2018/19 the funding will be a maximum of £50k, with possibly no funding after that.
North Yorkshire and York Local Nature Partnership	<p>Issues we are exploring that may be of interest to the Chief Executives Group include:</p> <ul style="list-style-type: none"> • Develop a natural capital investment framework, to understand what natural assets across the county are supporting economic growth and health and wellbeing, to be able to promote sustainable development, healthy workforces, and reduce health issues e.g. reduced flooding. • Support business resilience by working with big businesses on their supply chains and identifying investment in the natural environment on farms that can increase productivity and make these rural businesses more climate resilient. • Explore ways that private investment can be channelled into local environmental projects that will support business resilience/productivity, e.g. investing in local flood alleviation schemes, e-guidance with the LEP for businesses on flood/climate proofing their businesses and assets. • Using such areas as mentioned above, work together to help explore options for post-Brexit agri-environment scheme linked to public benefit.
North Yorkshire Community Safety Partnership	<ul style="list-style-type: none"> • Membership and engagement - to help us to develop from an information sharing forum to more of a decision making strategic group.
North Yorkshire County Council	<ul style="list-style-type: none"> • Housing - major developments and local plan delivery performance; • Broadband Updates; • Mobile Phone Coverage updates
North Yorkshire Health & Well Being Board	<ul style="list-style-type: none"> • Housing issues (including supported housing, homelessness and/or community led housing).
North Yorkshire Police	<ul style="list-style-type: none"> • CCTV (although not until later in the year).
Richmondshire District Council	<ul style="list-style-type: none"> • Housing • Public finance

Organisation / Partnership	Issues
	<ul style="list-style-type: none"> • Public trust (the items that are being considered by the LGIU)
Selby District Council	<ul style="list-style-type: none"> • Theme of Growing the Economy - Brexit, Industrial strategy and SEP / Directors of Development work links to LEP(s) and the above all linked to the approach on Devolution , One Yorkshire etc • Health and Wellbeing and the plans for NY • Environment - Recycling - new approach to materials collected (plastics 2042) Allerton Park
Safeguarding Adults Board	<ul style="list-style-type: none"> • How the different county-wide partnership ensure they maintain the correct links so that strategic objectives are understood across the partnerships and opportunities for joint working maximised.
York, North Yorkshire & East Riding Local Enterprise Partnership	<ul style="list-style-type: none"> • What is being done to influence government and position the region to be at the forefront of policy and what more can be done? - there are pockets of good stuff (e.g. mobile) but I would like to see a joint plan which pulls the key areas of influence together and monitors progress. • What is the future of our town centres, do we need to be more radical and ambitious? • How can we make our LEP stronger and get more from the Local Industrial Strategy